ACCOUNTABILITY NEWSLETTER



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Prime Minister Kasim Majaliwa Commends WAJIBU for promoting Public Accountability in Tanzania



By Hassan Kisena

Prime Minister of the United Republic of Tanzania, Hon. Kassim Majaliwa (MP) commends WAJIBU's efforts in fostering accountability and good governance in the country.

Hon. Majaliwa made the remark when he visited WAJIBU's booth during the Annual General Meeting attended by the members of the Association of Local Authorities of Tanzania (ALAT - AGM) held on 24th to 28th September, 2018 at Jakaya Mrisho Kikwete Conference Center - Dodoma. He was accompanied by the Minister of State, Regional Administration and Local Governments, Hon. Selemani Jafo (MP). WAJIBU's booth was one among the only 5 booths out of 15 scheduled to be visited by the Prime Minister

and Minister of State, Regional Administration and Local Governments during the ALAT - AGM.

After perusing WAJIBU's accountability information materials on display, Hon. Majaliwa and Hon. Jaffo were both presented with an Accountability Book as a gift from WAJIBU. The book is titled "Uwajibikaji Ndani ya Kalamu Isiyokuwa na Wino" written by Executive Director of WAJIBU and former CAG, Mr. Ludovick Utouh. It explains the accountability agenda in the country in the eyes of a reputable, former Controller and Auditor General of Tanzania, who carries extensive public sector experience on training and working in the Accounting and Audit profession for almost four decades in this country.

Hon. Majaliwa asked Hon. Jafo whether he was aware of WAJIBU's work in this country, and Hon. Jafo proudly replied that "WAJIBU is among my key stakeholders". He then said, PO-RALG is working in collaboration with WAJIBU. Hon. Majaliwa gave his congratulatory remarks to the WAJIBU team for the good job that, WAJIBU is doing.

Through the ALAT - AGM which is always attended by all 187 Local Government Authorities' Mayors and Chairpersons as members, WAJIBU disseminated its reports and provided elaboration and information about its work and accountability issues in the country.

In the closing ceremony of ALAT - AGM, Hon. Ndugai the Chief Guest, Speaker of The Parliament of Tanzania, issued a certificate of participation to WAJIBU which was received by the Assistant Research and Development Officer Mr. Hassan Kisena on behalf of the office.

More inclusiveness is needed to realize "Tanzania's Industrialization drive"



WAJIBU correspondent

The government has been advised to engage citizens more closely in its mission to implement the country's industrialization policy. This was said during the accountability day on 23rd October, 2018 in the CSO's Week conducted at Royal Village Hotel, Dodoma.

The CSOs week hosted more than 500 participants from CSOs/NGOs, government representatives and the representatives of development partners and the general public.

During the accountability day, WAJIBU in collaboration with Twaweza East Africa conducted a side session which was attended by 70 participants to discuss the theme on "Accountability: A necessary prerequisite in the country's industrialization agenda". This session was moderated by Mr. Aidan Eyakuze, Executive Director of Twaweza.

To officiate the session, Mr. Eyakuze welcomed Mr. Ludovick Utouh who is the Executive Director of WAJIBU to give his opening remarks.

In his opening remarks Mr. Utouh said, "WAJIBU together with Twaweza East Africa, decided to organize the session in order to discuss accountability issues involved in the implementation of the Industrial Sector Development policy to support the efforts of the fifth phase government in building a middle income country through industrialization by 2025".

He said the concept of accountability and transparency has to be embedded in each step taken towards achieving the goal of moving the country to a middle income economy through

industrialization by 2025.

In support of this, Mr. Aidan Eyakuze said "There is a need for an urgent assessment on how as a country, we are implementing the industrial sector development policy and to see how different community groups fits into this policy".



Moderator of the Session Executive Director of Twaweza Mr. Aidan Eyakuze during the accountability dayheld on 23rd October, 2018 at African Dream Hotel

"For instance, to explore the relationships which exists between large-scale and small-scale farmers and industries or how women can play a role in the industrialization process?" said Mr. Eyakuze.

In that session, the Executive Director of the Mwalimu Nyerere Foundation Mr. Joseph Butiku shared his opinion with regards to the mission of building a middle income country.

He pointed out that, there is a serious lack of awareness of major and important documents such as the National Five-Year Development Plan 2016/17 to 2020/21 and the Industrial Sector Development Policy itself.

He said that. citizens do not have sufficient information on the industrialization agenda which the government currently implementing. Therefore, citizens not able are to effectively participate in its realization.



"Citizens must be involved in the process. The government must make the relevant information easily accessible to the people, so that people can understand and know where and how to contribute towards the cause," said Mr. Butiku, who is also a former personal aide of Mwalimu Nyerere.

According to Mr. Butiku, if the government creates awareness to the people, then people themselves can choose what types of industries they would like to establish according to their context.

Apart from that, Mr. Butiku also advised the Ministry of Industry and Trade to make copies of the Industrial Sector Development Policy available to CSO's and ordinary citizens so that they can use it to educate communities at grassroots level.

Leadership Master Class promotes accountable leadership styles



By Octavian Swai

On Friday of 25th October 2019, which was the last day of the CSO's week, the Foundation for Civil Society (FCS) hosted a Leadership Master Class in line with a morning breakfast in which all participants of the CSO's week were invited to attend.

leadership masterclass during the CSOs week on 25th October, 2018 at LAPF hall

In that Leadership Master class, two distinguished guests who were invited to share their leadership experiences in the public sector management were the former Speaker of the Parliament of Tanzania Hon. Anna Makinda, and the former Controller Auditor General of Tanzania (CAG) and the Executive Director of WAJIBU Mr. Ludovick Utouh.

Speaking in that special occasion, Hon. Makinda insisted that everyone is a leader in their own right and that in order for a person to be a good leader; one has to possess the qualities of a good leader which amongst many, includes discipline, ethics and being a good listener.

"A good leader must understand his or her leadership environment. He/she must know the rules and regulations of the sector in which he/she is governing," said Hon. Makinda, who was the first female Speaker of the National Assembly of the United Republic of Tanzania, she was a member of Parliament for the first time in 1975.

She added that, "As a leader, you should not discriminate your subordinates. You need to treat everyone equally and fairly. Be advisable and cooperate with all kinds of

people".

She said that, as a young lady who came straight from college after graduating from the then Institute of Development (IDM-Management Mzumbe) in June, 1975, she had to learn swiftly the ropes of Parliament so that she could be effective in her new representative duties.



Hon. Makinda said that, women should identify themselves more as 'leaders' rather than wearing the hat of identifying themselves as women in order to be more affirmative in their areas of leadership.

On his side, Mr. Utouh said, the prerequisite of being a good leader is vision and not age. Mr. Utouh explained that as you endeavor into a new leadership position, you must find time to reflect and ask yourself, What do you want to achieve out of that leadership position?" said Mr. Utouh.

Mr. Utouh explained how at the young age of 38 he was entrusted with the responsibility of being the Chief Execitove Officer (CEO) of National Board of Accountants and Auditors (NBAA), the task which he did successful.

He said "It was commitment, devotion and hard work coupled with a proper vision that i succeeded in leading NBAA for 18 years" said Mr. Utouh

"Leadership is all about cooperation, you need to learn how to include your subordinates in your decisions. Decisions that are taken unanimously tend to face a lot of resistance because subordinate normally do not understand what or why a certain decision has been made, but decisions which are taken through consensus face less or no resistance at all because your subordinate feel that they are part of the decision" Utouh added.

Mr. Humphrey Polepole, the Party Ideology and Publicity Secretary for the ruling party Chama Cha Mapinduzi (CCM) was also invited in that occasion and he shared his views on leadership.

Mr. Polepole said that young leaders should love to learn, involve God in their decisions, and leave behind youthful habits once they are trusted with leadership positions. Mr. Polepole is a former chairperson of the National Council for NGO's (NACONGO).



Speaking earlier, the Executive Director of the Foundation for Civil Society, Mr. Francis Kiwanga, said that the special talk aimed at giving first-hand experience of the leadership journeys of our current and former distinguished leaders in the country.

He said, "This is an opportunity for CSO's leaders to learn directly from the country's former top leaders. This leadership experience sharing aimed at allowing the CSOs leadership present to know how they can improve their leadership skills and to uplift themselves as individual leaders and their organizations as a whole"

Judge Samatta: Let's join the Army of Fighting Corruption

By WAJIBU's correspondent

Hon. Judge Barnabas Samatta has insisted that every patriotic citizen wherever they are or wherever they are working or doing business in the country have to join the army of fighters against corruption in the country if they have not yet done so.

"Everyone in that army has to be directed by the words of wisdom from Neil Kinnock, a famous



Politician from the United Kingdom (UK) who said "I will die for my country, but I will never let my country die for me."

Speaking during the Utouh Accountability Lecture Series on 6th November, 2018 at the University of Dodoma (UDOM), Judge Samatta said the war against corruption needs collective effort and everyone in the country has to be part of it.

Usually, the Utouh Accountability Lecture Series are accountability lectures offered by WAJIBU to the institutions of higher learning in the country, with an aim of embedding the fight against corruption to students who will soon be joining the labour market and academics in the country.

These lectures were launched on 26th January, 2018 at Mzumbe University in Morogoro where the theme "Accountability as a pillar in fighting corruption in the country" was presented and discussed.

The Utouh Accountability Lecture Series conducted in UDOM, discussed on the theme "Accountability and the fight against corruption in the law enforcing agencies and the provision of justice" which was presented by the Hon. Samatta gave the key note address. The Lecture Series conducted at UDOM was attended by 8000 students.

Judge Samatta said, "Fighting against corruption needs strong personal morals with integrity and a very high level of patriotism. As a leader or public servants, the level of your hate on corruption should not be questionable in the eyes of the citizens. This nation needs such heroes to succeed in this war against corruption."

"Corruption in this country has been problem and affected has service delivery particularly in the central and local governments. It's an evil that affects the growth of the country's economy" said Judge Samatta

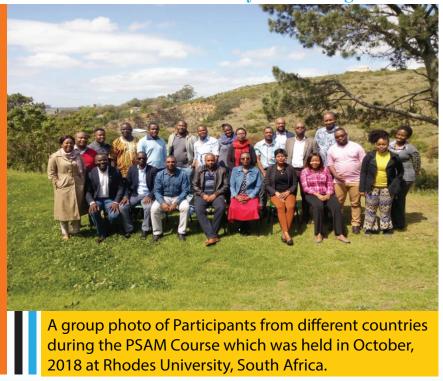


Judge Samatta referred to a corruption report issued by Jugde Joseph Warioba's commission of 1996 and said he doesn't know if the recommendation that were recommended in that report had all been implemented despite the fact that 22 years have passed on.

"The Warioba report indicated sources of corruption in the country some of them are; challenges in implementation of laws and regulations, non-adherence of existing accountability frameworks, bureaucracy in the public sector, low salaries and unemployment" noted Judge Samatta.

On his welcoming note, Executive Director of WAJIBU Mr. Ludovick Utouh said "corruption is an enemy of justice" he insisted that in order for a country to be able to fight corruption, firstly the public must understand its effects to the society".

Public Social Accountability Monitoring



By Hassan Kisena

In building capacity of its staff, WAJIBU – Institute of Public Accountability with the support from GIZ - GFG program, has been sending its employees in various short courses and training programmes.

One of such courses is the Fundamentals of Social Accountability Monitoring (PSAM) which is conducted by Rhodes University at Grahamstown in South Africa. This course has currently been attended by all WAJIBU staff including one Board Member during the past three years of its existence

In October 2018, the last two staff members of WAJIBU attended the training. These staff are Mr. Moses Kimaro and Mr. Hassan Kisena.

The Public Service Accountability Monitor (PSAM) program is a unit within the Schoo of Journalism and Media Studies at Rhodes University. PSAM organizes this two weeks course thrice a year.

The October, 2018 training session was attended by participants from a number of countries including: Malawi, South Africa, Tanzania, Mozambique, Zimbabwe and Zambia.

This is a very good and beneficial course to those who have been privileged to attend since it introduces participants into the five processes of social accountability monitoring system with the aim of ensuring that the whole system of social accountability monitoring is universally applied. The five social accountability monitoring processes are Planning and Resources Allocation, Expenditure Management, Performance Management, Public Integrity and the last one is Oversight

Among other things, participants also learnt about the right to social accountability and how it places an explicit duty on duty bearers, to justify their decisions, actions and performance with regards to the manner in which their use of public resources has brought about the progressive realization of the citizens' socio-economic rights.

For the social accountability monitoring system to be effectively implemented in a country, it requires active participation by civic interested groups in all the five processes of the public resource management framework in line with the right to social accountability.

Therefore, a key proposition underpinning the PSAM approach to social accountability is that, accountable service delivery emerges as a result of an inclusive, progressively, informed and increasingly evidence-based discussion between the state and its citizens. The PSAM approach is based on the assumption that strong and evidence-based demand for public accountability is necessary for its effective supply.

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